



Rural Municipality of Dufferin

2019 Financial Statements

As at November 30th, 2019

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Reeve George Gray

CAO Sharla Murray

Approved by the Council of the Rural Municipality of Dufferin December 10th, 2019

RM OF DUFFERIN
GENERAL FUND - OPERATING BALANCE SHEET
For the Eleven Months Ending November 30, 2019

CASH ON HAND		\$300.00
CASH ON DEPOSIT		2,809,859.06
TAX ASSETS		
Taxes on Roll	534,192.01	
Tax Titles	479.52	
Allowance for Uncollectible Tax Assets		
TOTAL TAX ASSETS:	534,671.53	
A/R - OTHER GOVERNMENT		
A/R - TRADE		3,390.01
A/R - GST		9,287.52
A/R - MISC		
DUE FROM OWN FUNDS		2,358,779.93
ASSETS UNDER CONSTRUCTION		
INVENTORIES		63,949.42
PREPAIDS		15,392.77
TOTAL ASSETS		5,795,630.24
EDUCATION PAYABLE		273,528.95
A/P - TRADE		
A/P - GST		33.14
A/P - INSPECTIONS & DEPOSITS		-250.00
A/P - OTHER		11,144.83
PAYROLL LIABILITES		27,058.79
DEBENTURE LIABILITES		
ACCRUED ACCOUNTS		75,241.60
DUE TO OWN FUNDS		4,369,988.67
DEFERRED REVENUES		
LOAN PAYABLE		
TOTAL LIABILITES		4,756,745.98
NOMINAL SURPLUS FUND	571,494.43	
CURRENT SURPLUS	467,389.83	
TOTAL SURPLUS	1,038,884.26	1,038,884.26
TOTAL LIABILITIES & SURPLUS		5,795,630.24

RM OF DUFFERIN
GENERAL FUND REVENUE & EXPENDITURE
For the Eleven Months Ending November-30-19

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
REVENUE			
Tax Levy	(\$7,166,654.57)	(\$7,166,654.57)	\$0.00
Grants in Lieu of Taxes	-81,927.37	-82,186.10	258.73
Sub-total	<u>-7,248,581.94</u>	<u>-7,248,840.67</u>	258.73
Requisitions - School Levies	3,900,651.00	3,900,651.00	0.00
Net Municipal Taxes and Grant in Lieu of Taxes	<u>-3,347,930.94</u>	<u>-3,348,189.67</u>	258.73
Other Revenue	-1,011,264.19	-884,975.19	-126,289.00
Transfers from Accumulated Surplus	-860,494.90	-462,877.52	-397,617.38
Total Revenue	<u><u>-5,219,690.03</u></u>	<u><u>-4,696,042.38</u></u>	<u><u>-523,647.65</u></u>
EXPENDITURE			
General Government Services	580,455.92	523,577.23	56,878.69
Protective Services	302,301.33	91,940.00	210,361.33
Transportation Services	1,752,242.47	1,357,107.63	395,134.84
Environmental Health Services	15,766.66	15,652.61	114.05
Public Health and Welfare Services	52,629.56	51,436.79	1,192.77
Environmental Development Services	276,012.31	161,887.05	114,125.26
Economic Development Services	150,482.32	129,935.38	20,546.94
Recreation and Cultural Services	681,676.93	612,203.62	69,473.31
Fiscal Services	745,861.21	630,976.43	114,884.78
Transfers - Deferred Surplus	0.00	0.00	0.00
Transfers - Reserves	662,641.39	654,005.39	8,636.00
Total Basic Expenditures	<u>5,220,070.10</u>	<u>4,228,722.13</u>	991,347.97
Allowance for Tax Assets	-380.07	-69.58	-310.49
Total Expenditures	<u>5,219,690.03</u>	<u>4,228,652.55</u>	991,037.48
Net Operating Surplus (Deficit)	<u><u>0.00</u></u>	<u><u>467,389.83</u></u>	<u><u>-467,389.83</u></u>

RM OF DUFFERIN
SCHEDULE OF OTHER REVENUE
For the Eleven Months Ending November-30-19

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
OTHER REVENUE			
Taxes Added	(\$42,500.00)	(\$70,043.97)	\$27,543.97
Licenses			
Animal			
Business			
Lottery	(10.00)	(12.00)	2.00
Trailer			
Other			
Permits			
Building	(28,757.50)	(26,373.00)	(2,384.50)
Plumbing	(1,500.00)	(1,037.50)	(462.50)
Development	(750.00)	(600.00)	(150.00)
Fines	0.00	(6.00)	6.00
Sales of Service			
General Government	(4,175.00)	(2,125.00)	(2,050.00)
Protective	0.00	0.00	0.00
Transportation	(1,000.00)	(645.30)	(354.70)
Environmental Health	0.00	0.00	0.00
Public Health and Welfare			
Environmental Development	0.00	0.00	0.00
Economic Development	0.00	0.00	0.00
Recreation and Culture	(147,900.00)	(138,148.93)	(9,751.07)
Sales of Goods	(2,771.80)	(2,028.88)	(742.92)
Rentals	(85,240.00)	(56,276.04)	(28,963.96)
Returns from Investments	(35,000.00)	(50,064.49)	15,064.49
Tax and Redemption Penalties	(35,000.00)	(32,228.22)	(2,771.78)
Video Lottery Terminal Transfers	0.00	0.00	0.00
Provincial Municipal Tax Sharing (Pop.)	(192,104.89)	(197,302.40)	5,197.51
Conditional Transfers			
Federal Government Gas Tax	(270,895.00)	(195,673.50)	(75,221.50)
Federal Government	(5,700.00)	(4,402.62)	(1,297.38)
Provincial Government	(97,095.00)	(80,134.50)	(16,960.50)
Local Government	(36,250.00)	(18,943.09)	(17,306.91)
Other	(8,665.00)	(8,342.50)	(322.50)
Other Income	(15,950.00)	(587.25)	(15,362.75)
Total Other Revenue	<u>(1,011,264.19)</u>	<u>(884,975.19)</u>	<u>(126,289.00)</u>
Transfers From			
Accumulated Surplus			
Reserves	(860,494.90)	(462,877.52)	(397,617.38)
Total Transfers	<u>(860,494.90)</u>	<u>(462,877.52)</u>	<u>(397,617.38)</u>
TOTAL OTHER REVENUE AND TRANSFERS	<u>(1,871,759.09)</u>	<u>(1,347,852.71)</u>	<u>(523,906.38)</u>

RM OF DUFFERIN
GENERAL OPERATING FUND EXPENDITURES
For the Eleven Months Ending November-30-19

	Budget	Actual	Variance
GENERAL GOVERNMENT SERVICES			
Legislative	\$157,060.08	\$138,578.03	\$18,482.05
General Administrative			
Chief Administrative Officer and Staff	170,639.30	146,332.47	24,306.83
Office	44,918.30	33,226.96	11,691.34
Legal	6,500.00	8,530.56	-2,030.56
Audit	34,045.00	41,979.82	-7,934.82
Assessment	64,638.19	64,638.19	0.00
Taxation	14,812.00	11,648.61	3,163.39
Elections	2,488.00	2,488.00	0.00
Conventions Expenses & Per Diem	21,362.00	9,296.82	12,065.18
Damage Claims and Liability Insurance	40,244.60	42,652.09	-2,407.49
Intergovernmental Relations	16,598.45	16,420.68	177.77
Grants	7,150.00	7,785.00	-635.00
Other General Government-Sundry			
Sub-total General Government Services	<u>580,455.92</u>	<u>523,577.23</u>	<u>56,878.69</u>
Other General Government			
Recoveries (deduct)			
Utility			
Capital			
Sub-total Other General Government	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
TOTAL GOVERNMENT SERVICES	<u>580,455.92</u>	<u>523,577.23</u>	<u>56,878.69</u>

PROTECTIVE SERVICES

Police			
Fire	291,056.40	88,226.91	202,829.49
Emergency Measures			
Emergency Measures Organization	5,325.00	2,270.33	3,054.67
Other			
Other Protection			
Building Inspection	0.00	0.00	0.00
Plumbing Inspection			
Other Safety Inspections			
License Inspection	0.00	0.00	0.00
Fire Inspections	0.00	0.00	0.00
Animal and Pest Control	5,500.00	1,022.83	4,477.17
Other - Protective Services	419.93	419.93	0.00
Safe Communities	0.00	0.00	0.00
TOTAL PROTECTIVE SERVICES	<u>302,301.33</u>	<u>91,940.00</u>	<u>210,361.33</u>

RM OF DUFFERIN
GENERAL OPERATING FUND EXPENDITURES
For the Eleven Months Ending November-30-19

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
TRANSPORTATION SERVICES			
Public Works Unallocated costs			
Road Inspection Mileage	\$36,750.00	\$33,687.50	\$3,062.50
Equipment Operators' Wages and Benefits	527,783.32	477,092.68	50,690.64
Equipment Fuel	150,000.00	137,909.13	12,090.87
Equipment Repairs and Maintenance	62,500.00	41,647.77	20,852.23
Equipment Insurance and Registration	11,096.34	11,622.33	-525.99
Workshop and Yard Operations	44,555.87	25,857.18	18,698.69
Road Maintenance	864,332.89	581,752.94	282,579.95
Bridges	13,000.00	8,884.35	4,115.65
Street Lighting	7,844.05	6,918.69	925.36
Traffic Services	5,500.00	2,826.28	2,673.72
Other Transportation Services & Grants	28,880.00	28,908.78	-28.78
TOTAL TRANSPORTATION SERVICES	<u>1,752,242.47</u>	<u>1,357,107.63</u>	<u>395,134.84</u>
ENVIRONMENTAL HEALTH SERVICES			
Garbage and Waste Collection			
Garbage Collection Agreement	14,630.00	14,630.00	0.00
Wells	1,136.66	1,022.61	114.05
TOTAL ENVIRONMENTAL HEALTH SERVICES	<u>15,766.66</u>	<u>15,652.61</u>	<u>114.05</u>
PUBLIC HEALTH AND WELFARE SERVICES			
Public Health			
Cemeteries	15,715.00	14,562.23	1,152.77
Hospital Care			
Other - PCH	0.00	0.00	0.00
Social Welfare			
Social Welfare Assistance	7,888.56	7,888.56	0.00
Public Health & Welfare Grants	29,026.00	28,986.00	40.00
TOTAL PUBLIC HEALTH AND WELFARE SERVICES	<u>52,629.56</u>	<u>51,436.79</u>	<u>1,192.77</u>
ENVIRONMENTAL DEVELOPMENT SERVICES			
Planning and Zoning	39,607.50	29,621.06	9,986.44
Community Development			
General Land Assembly			
Urban Area Weed Control	88,649.81	53,541.48	35,108.33
Drainage	95,450.00	35,629.51	59,820.49
Other	52,305.00	43,095.00	9,210.00
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	<u>276,012.31</u>	<u>161,887.05</u>	<u>114,125.26</u>

RM OF DUFFERIN
 GENERAL OPERATING FUND EXPENDITURES
 For the Eleven Months Ending November-30-19

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
ECONOMIC DEVELOPMENT SERVICES			
Natural Resources			
Agriculture			
Destruction of Pests			
Protective Inspections			
Rural Area Weed Control			
Drainage of Land			
Veterinary Services			
Water Resources and Conservation	\$35,000.00	\$37,450.00	(\$2,450.00)
Regional Development	0.00	0.00	0.00
Other Economic Development	70,946.32	60,441.17	10,505.15
Tourism	37,381.00	25,247.30	12,133.70
Public Receptions	7,155.00	6,796.91	358.09
TOTAL ECONOMIC DEVELOPMENT SERVICES	<u>150,482.32</u>	<u>129,935.38</u>	<u>20,546.94</u>
RECREATION & CULTURAL SERVICES			
Recreation	528,365.00	468,071.11	60,293.89
Community Centers and Halls	65,750.00	56,570.57	9,179.43
Swimming Pools and Beaches			
Golf Courses			
Skating Rinks and Arenas			
Parks and Playgrounds	3,000.00	3,000.00	0.00
Other Recreational Facilities	0.00	0.00	0.00
Museums	8,181.98	8,181.98	0.00
Libraries	65,354.95	65,354.96	(0.01)
Other Cultural Facilities	11,025.00	11,025.00	0.00
TOTAL RECREATION & CULTURAL SERVICES	<u>681,676.93</u>	<u>612,203.62</u>	<u>69,473.31</u>
FISCAL SERVICES			
Transfer to Capital	326,947.20	560,949.48	(234,002.28)
Transfer to Utility	51,367.53	51,367.53	0.00
Debenture Debt Charges	346,546.48	0.00	346,546.48
Other Long-term debt charges			
Tax discount and short-term loan interest	21,000.00	18,659.42	2,340.58
Other Debt Charges	0.00	0.00	0.00
Other Fiscal Services			
Gas tax project			
TOTAL FISCAL SERVICES	<u>745,861.21</u>	<u>630,976.43</u>	<u>114,884.78</u>
TRANSFERS			
General Reserve	5,000.00	5,000.00	0.00
Machinery Reserve	308,645.39	308,645.39	0.00
Boyne School Reserve	0.00	0.00	0.00
Gas Tax Reserve	270,896.00	261,195.00	9,701.00
Capital Development			
Other	78,100.00	79,165.00	(1,065.00)
Deferred Surplus	0.00	0.00	0.00
TOTAL TRANSFERS	<u>662,641.39</u>	<u>654,005.39</u>	<u>8,636.00</u>

RM OF DUFFERIN
CAPITAL BALANCE SHEET
For the Eleven Months Ending November-30-19

ASSETS

Due from Own Funds	\$1,097,000.13
Construction in Progress	163,450.00
Fixed Assets - Land and Land Improvements	1,094,647.45
Fixed Assets - Buildings	5,231,642.01
Fixed Assets - Vehicles & Equipment	4,183,319.23
Fixed Assets - Computer Hdw & Stw	139,470.91
Fixed Assets - Transportation Network & Bridges	14,247,724.92
TOTAL ASSETS	<u>26,157,254.65</u>

LIABILITIES & SURPLUS

Temporary Borrowing - Pending	0.00
Debentures Unmatured - Memorial Hall	475,442.15
Debentures Unmatured - Bridge	0.00
Debentures Unmatured - Fire	202,731.66
Debentures Unmatured - Arena	183,441.16
Debentures Unmatured - Municipal Shop	415,214.32
Debentures Unmatured - Cold Storage Shed	19,821.13
Debentures Unmatured - Drainage	680,959.38
Debentures Unmatured - 4th Grader	242,660.68
Capital Surplus	23,936,984.17
TOTAL LIABILITES & SURPLUS	<u>26,157,254.65</u>

RM OF DUFFERIN
GENERAL FUND - RESERVE FUND BALANCE SHEET
For the Eleven Months Ending November-30-19

GENERAL RESERVE - ASSETS	
Cash On Deposit	\$0.00
Investments	0.00
General Reserve - Due from Other Fund	322,336.10
TOTAL ASSETS	<u><u>322,336.10</u></u>
GENERAL RESERVE - LIABILITIES	
General Reserve Due to Other Fund	
General Reserve Fund Total	322,336.10
TOTAL LIABILITIES & SURPLUS	<u><u>322,336.10</u></u>
RECREATION CAPITAL RESERVE - ASSETS	
Cash On Deposit	0.00
Recreation Capital Reserve - Due from Other Fund	41,430.23
TOTAL ASSETS	<u><u>41,430.23</u></u>
RECREATION CAPITAL RESERVE - LIABILITIES	
Recreation Capital Reserve Due to Other Fund	
Recreation Capital Reserve Fund Total	41,430.23
TOTAL LIABILITES & SURPLUS	<u><u>41,430.23</u></u>
MACHINERY REPLACEMENT RESERVE - ASSETS	
Cash On Deposit	0.00
Machinery Replacement Reserve - Due from Other Fund	44,755.00
TOTAL ASSETS	<u><u>44,755.00</u></u>
MACHINERY REPLACEMENT RESERVE - LIABILITIES	
Machinery Replacement Reserve Due to Other Fund	
Machinery Replacement Reserve Fund Total	44,755.00
TOTAL LIABILITES & SURPLUS	<u><u>44,755.00</u></u>
DRAINAGE RESERVE - ASSETS	
Cash On Deposit	0.00
Drainage Reserve - Due from Other Fund	40,000.00
TOTAL ASSETS	<u><u>40,000.00</u></u>
DRAINAGE RESERVE - LIABILITIES	
Drainage Reserve Due to Other Fund	
Drainage Reserve Fund Total	40,000.00
TOTAL LIABILITIES & SURPLUS	<u><u>40,000.00</u></u>
CDI RESERVE - ASSETS	
CDI Reserve - Due from Other Fund	116,983.19
TOTAL ASSETS	<u><u>116,983.19</u></u>
CDI RESERVE - LIABILITIES	
CDI Reserve Fund Total	116,983.19
TOTAL LIABILITIES & SURPLUS	<u><u>116,983.19</u></u>

RM OF DUFFERIN

For the Eleven Months Ending November-30-19

GAS TAX RESERVE - ASSETS	
Cash On Deposit	
Gas Tax Reserve - Due from Other Fund	201,376.83
TOTAL ASSETS	<u>201,376.83</u>
GAS TAX RESERVE - LIABILITIES	
Gas Tax Reserve Due to Other Fund	
Gas Tax Reserve Fund Total	201,376.83
TOTAL LIABILITIES & SURPLUS	<u>201,376.83</u>
 WETLANDS RESERVE - ASSETS	
Cash On Deposit	
Wetlands Reserve - Due from Other Fund	
TOTAL ASSETS	
WETLANDS RESERVE - LIABILITIES	
Wetlands Reserve Due to Other Fund	
Wetlands Reserve Fund Total	
TOTAL LIABILITES & SURPLUS	
 PR ROAD RESERVE - ASSETS	
Cash On Deposit	
PR Road Reserve - Due from Other Fund	50,902.17
TOTAL ASSETS	<u>50,902.17</u>
PR ROAD RESERVE - LIABILITIES	
PR Road Reserve Due to Other Fund	
PR Road Reserve Fund Total	50,902.17
TOTAL LIABILITIES & SURPLUS	<u>50,902.17</u>
 BOYNE SCHOOL RESERVE - ASSETS	
Cash On Deposit	
Boyne School Reserve - Due from Other Fund	
TOTAL ASSETS	
BOYNE SCHOOL RESERVE - LIABILITIES	
Boyne School Reserve Due to Other Fund	
Boyne School Reserve Fund Total	
TOTAL LIABILITIES & SURPLUS	

RM OF DUFFERIN
 UTILITY FUND - OPERATING BALANCE SHEET
 For the Eleven Months Ending November 30, 2019

CASH ON HAND

ACCOUNTS RECEIVABLE

Accts. Receivable - Consumer	46,411.02
Accts. Receivable - Other	
Due from Utility Reserve Fund	88,011.41
Due from General Operating Fund	531,835.14
Total Grants & Other Receivable	666,257.57

OTHER ASSETS

W&S Assets Under Construction	
Inventory	24,635.22
Prepaid Expenses	
Total Other Assets	24,635.22

TOTAL ASSETS

690,892.79

PAYABLES

Accounts Payable - Other	250.00
Debentures Installment Payable	
Due to Utility Reserve Fund	3,690.39
Due to Utility Reserve Fund	232,779.16
Due to General Operating Fund	
Due to Funds	-0.03
Total Payables	236,719.52

SURPLUS

Nominal Surplus Balance Forward	406654.34
Current Surplus (Deficit)	47,518.93
Total Surplus	454,173.27

TOTAL LIABILITIES & SURPLUS

690,892.79

RM OF DUFFERIN
UTILITY FUND REVENUE & EXPENDITURES
For the Eleven Months Ending November-30-19

	Budget	Actual	Variance
REVENUE			
Water Consumer Sales	(\$855,961.03)	(\$617,360.16)	(\$238,600.87)
Penalties	-4,500.00	-5,167.64	667.64
Hydrant Rentals	0.00	0.00	0.00
Installation Service	-20,000.00	-70,531.40	50,531.40
Grants	0.00	0.00	0.00
Other Revenue	0.00	-535.88	535.88
Transfer from Revenue Fund - Page 5	-51,367.53	-51,367.53	0.00
Transfer from Reserves - Utility - Page 13	-75,000.00	0.00	-75,000.00
Transfer from Accumulated Surplus			
TOTAL REVENUE	-1,006,828.56	-744,962.61	-261,865.95
EXPENDITURE			
<i>WATER SUPPLY</i>			
Administration	151,178.45	119,906.41	31,272.04
Customer Billings and Collections			
Purification and Treatment	13,720.00	5,830.41	7,889.59
Water Purchases	459,533.58	451,424.45	8,109.13
Service of Supply			
Transmissions and Distribution	62,435.89	51,637.42	10,798.47
Other Water Supply Costs	3,742.00	2,201.99	1,540.01
Connections - Net Loss	20,000.00	66,443.00	-46,443.00
TOTAL	710,609.92	697,443.68	13,166.24
Transfer to Capital	75,000.00	0.00	75,000.00
Transfer to S/W Reserve	169,851.11	0.00	169,851.11
Debenture Debt Charges	51,367.53	0.00	51,367.53
TOTAL	296,218.64	0.00	296,218.64
<i>TRANSFERS</i>			
Deferred Surplus re Deficit, 20__	0.00	0.00	0.00
Deferred Surplus re By-Law Obligation			
Transfer to General Reserve - Utility			
TOTAL	0.00	0.00	0.00
TOTAL EXPENDITURE	1,006,828.56	697,443.68	309,384.88
NET OPERATING SURPLUS (DEFICIT)	0.00	47,518.93	-47,518.93

RM OF DUFFERIN
UTILITY FUND - CAPITAL BALANCE SHEET
For the Eleven Months Ending November-30-19

Balance

ASSETS

Due from Other Funds (\$0.03)

FIXED ASSETS:

W & S Buildings 0.00

W & S Networks 21,016.80

W & S All Assets 11,381,481.03

TOTAL ASSETS

11,402,497.80

LIABILITIES

LIABILITIES AND SURPLUS:

Temporary Borrowing - Own... 0.00

Debentures Unmatured 164,489.69

Capital Surplus 11,238,008.11

TOTAL LIABILITIES & SUR...

11,402,497.80

RM OF DUFFERIN
UTILITY FUND - RESERVE FUND BALANCE SHEET
For the Eleven Months Ending November-30-19

	<u>Balance</u>
Cash On Deposit - Utility Reserve	\$0.00
Investments - Utility Reserve	0.00
Utility Reserve Fund Due to Other Fund	-62,347.54
Utility Reserve - Due from Other Fund	489,710.81
TOTAL ASSETS	<u>427,363.27</u>

Utility Reserve Fund Total	427,363.27
TOTAL LIABILITIES & SURPLUS	<u>427,363.27</u>

Waterline Utility Reserve - Due from Debe	0.00
Waterline Utility Reserve - Due to Utility C	0.00
TOTAL ASSETS	<u>0.00</u>

Waterline Utility Reserve Fund Total	0.00
TOTAL LIABILITIES & SURPLUS	<u>0.00</u>

RM OF DUFFERIN
COUNCIL COMPENSATION & EXPENSES
For the Eleven Months Ending November-30-19

	<u>ACTUAL</u>
REEVE GEORGE GRAY	
Indemnity - Reeve	\$19,915.50
Technology Benefit	2,200.00
Indemnity - Road Inspection	4,812.50
Per Diem - Reeve	1,725.00
Expenses - Reeve	635.00
Total Reeve George Gray	<u><u>29,288.00</u></u>
COUNCILLOR WARD 1 JOHN PECKOVER	
Indemnity - Councillor Ward 1	16,303.76
Technology Benefit	1,100.00
Indemnity - Road Inspection	4,812.50
Per Diem - Councillor Ward 1	300.00
Expenses - Councillor Ward 1	
Total Councillor Ward 1 John Peckover	<u><u>22,516.26</u></u>
COUNCILLOR WARD 2 CLAYTON MORGAN	
Indemnity - Councillor Ward 2	16,031.95
Technology Benefit	1,100.00
Indemnity - Road Inspection	4,812.50
Per Diem - Councillor Ward 2	225.00
Expenses - Councillor Ward 2	192.50
Total Councillor Ward 2 Clayton Morgan	<u><u>22,361.95</u></u>
COUNCILLOR WARD 3 HARVIE TAKVAM	
Indemnity - Councillor Ward 3	16,031.95
Technology Benefit	1,100.00
Indemnity - Road Inspection	4,812.50
Per Diem - Councillor Ward 3	
Expenses - Councillor Ward 3	
Total Councillor Ward 3 Harvie Takvam	<u><u>21,944.45</u></u>
COUNCILLOR WARD 4 SHELDON HARDER	
Indemnity - Councillor Ward 4	16,031.95
Technology Benefit	1,100.00
Indemnity - Road Inspection	4,812.50
Per Diem - Councillor Ward 4	
Expenses - Councillor Ward 4	
Total Councillor Ward 4 Sheldon Harder	<u><u>21,944.45</u></u>
COUNCILLOR WARD 5 BARRIE FRASER	
Indemnity - Councillor Ward 5	16,031.95
Technology Benefit	1,100.00
Indemnity - Road Inspection	4,812.50
Per Diem - Councillor Ward 5	75.00
Expenses - Councillor Ward 5	70.00
Total Councillor Ward 5 Barrie Fraser	<u><u>22,089.45</u></u>
COUNCILLOR WARD 6 FRED DUNN	
Indemnity - Councillor Ward 6	16,031.95
Technology Benefit	1,100.00
Indemnity - Road Inspection	4,812.50
Per Diem - Councillor Ward 6	150.00
Expenses - Councillor Ward 6	80.00
Total Councillor Ward 6 Fred Dunn	<u><u>22,174.45</u></u>