

CERTIFIED to be a true and correct copy
of the original document which has not been
altered in any way.
Dated at the Town of Carman this 20th day
of March 2009



Cheryl Young CMMA
Chief Administrative Officer
Town of Carman
Commissioner for Oaths
Province of Manitoba
No Expiry - with position

THE TOWN OF CARMAN
BY-LAW #09/1929

**Being a by-law of the Town of Carman providing for
the adoption of the estimates and setting out the rates of
levies for the year, A.D. 2009.**

WHEREAS, pursuant to the provisions of *The Municipal Act*, L. M., 1996, c. M58,
Section 304, Subsection (1),

“No later than May 15 of each year, after adopting its operating budget for
the year, a council must, by by-law

- (a) set a rate or rates of tax sufficient to rise
 - (i) the revenue to be raised by property taxes as set out in the operating budget, and
 - (ii) the revenue to be raised in the year to pay for a local improvement or special service and to pay the requisitions payable by the municipality;
- (b) impose taxes
 - (i) in accordance with the tax rate or rates set under clause (a) on the portioned value of each assessable property in the municipality that is liable under *The Municipal Assessment Act* to that tax; and
 - (ii) where the tax is in respect of a local improvement or special service, in accordance with the local improvement or special services by-law; and
- (c) set a due date for payment of the taxes.

NOW THEREFORE the Council of the Town of Carman, in open council assembled,
enacts as follows:

ESTIMATES

- (1) THAT the estimates of the Town of Carman of all sums required for the lawful purposes of the corporation for the year 2009 as set forth in Schedule "A", hereto attached, and identified by the signature of the Head of Council and the Chief Administrative Officer are, hereby, approved and adopted.
- (2) THAT the capital expenditures of the Town of Carman, for the years, A.D. 2010 to 2014, both inclusive, as set forth in Schedule "A", hereto attached and identified by the signatures of the Head of Council and the Chief Administrative Officer are, hereby approved and adopted.



**THE TOWN OF CARMAN
BY-LAW #09/1929**

UNCONTROLLABLE PURPOSES

(3) THAT the following respective rates of so much on the dollar be and hereby are levied for the year 2009 upon the assessed value of all the rateable property in the municipality respectively liable therefore according to the latest revised assessment roll of the general and personal property thereof, to raise the sums required for the uncontrollable purposes of the corporation, which said rates, assessed values and sums required are set out in Schedule "A":

RATES	Assessment
(a) Foundation Levy: Other	16.08.....14,282,010
Prairie Rose School Division	19.11.....60,726,680

to provide for the payments to the said School Division in the amounts required for school purposes.

(b) A special rate of .63 mills on the dollar of assessment (\$77,488,500) to provide for the payment of the amount due and payable in the year 2009 on debentures issued under By-law 99/1824 for the Sewage Lagoon project.

(c) A special rate of .75 mills on the dollar of assessment (\$77,488,500) to provide for the payment of the amount due and payable in the year 2009 on debentures issued under By-law #07/1905 for the Sewer Forcemain Project.

(d) A special rate of .57 mills on the dollar of assessment (\$77,488,500) to provide for the payment of the amount due and payable in the year 2009 on debentures issued under By-law #07/1896 for the Transfer Station project.

(e) A special rate of .64 mills on the dollar of assessment (\$77,488,500) to provide for the payment of the amount due and payable in the year 2009 on debentures issued under By-law #08/1923 for the purchase of capital equipment.

(f) A special rate of .70 mills on the dollar of assessment (\$77,488,500) to provide for the payment of the amount due and payable in the year 2009 on debentures issued under By-law #08/1922 for the expansion to the water treatment plant for the sludge press.



**THE TOWN OF CARMAN
BY-LAW #09/1929**

- (g) A special rate of .61 mills on the dollar of assessment (\$77,488,500) to provide for the payment of the amount due and payable in the year 2009 on debentures issued under By-law #09/1928 for the addition and renovations of the firehall and capital purchases for the fire department.

CONTROLLABLE PURPOSES

- (4) (a) THAT a general rate of 25.43 mills on the dollar of assessment (\$65,142,370) be and hereby is levied for the year 2009 upon the assessed value of all the rateable property in the municipality liable therefore, according to the latest revised general and personal property assessment rolls thereof, to provide for the payment of the amount estimated as required for the general controllable purposes of the corporation.
- (b) THAT a special rate of .46 mills on the dollar of assessment (\$65,142,370) to provide for the payment of the amount required to be raised to provide the amount due and payable in the year 2009 to the Machinery Replacement Reserve.
- (d) THAT a special fee be levied as per By-Law No. 07/1898 under Special Services Plan No. 1/2007 on all properties in the Town of Carman with building assessment/improvements, in the amount of \$88,876.00, to operate the Waste Collection and Disposal System.
- (5) (a) THAT all taxes and rates imposed and levied in the Town of Carman for the year 2009 shall be deemed to have been imposed and to be due and payable on the 31st day of August, A.D. 2009.
- (b) THAT to all taxes remaining unpaid after the 31st day of August, A.D. 2009 there shall be added on the first day of each month after the day, a penalty of an equal to one-and-one-quarter (1¼) per cent, of the taxes remaining unpaid or in arrears, and that those penalties shall continue to be added until the said taxes and penalties are paid.



THE TOWN OF CARMAN
BY-LAW #09/1929

DONE AND PASSED in Council, duly assembled, at the Council Chamber, in the Memorial Hall, in the Town of Carman, in the Province of Manitoba, this 19th day of March A.D. 2009.

THE TOWN OF CARMAN

Robert Mitchell, Mayor

Cheryl Young, Chief Administrative Officer

Read a first time the 19th day of February A. D. 2009.

Read a second time the 19th day of March A. D. 2009.

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THE FINANCIAL PLAN

Town of Carman

For the Year 2009

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Carman</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Town of Carman

For the Year 2009

REVENUE

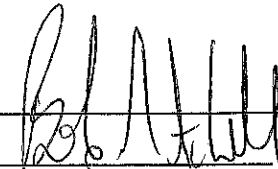
	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy – Page 8	3,189,621	3,189,621.12	3,320,099	
Grants in Lieu of Taxes – Page 8	148,086	148,085.68	150,034	
Sub-total	3,337,707	3,337,706.80	3,470,133	
Requisitions (deduct) – Page 8	-1,395,862	-\$1,395,862.00	-1,419,441	
Net Municipal Taxes and Grants in Lieu of Taxes	1,941,845	1,941,844.80	2,050,692	2,378,970
Other Revenue – Page 2	1,100,739	1,027,067.87	1,100,790	1,100,730
Transfers from Accumulated Surplus and Reserves – Page 8	0	-	320,780	0
Total Revenue	3,042,584	2,968,912.67	3,472,262	3,479,700

EXPENDITURE

General Government Services	485,000	470,655.09	520,000	513,400
Protective Services	464,000	443,791.80	472,400	486,300
Transportation Services	1,018,500	772,620.11	845,000	1,121,000
Environmental Health Services	312,000	248,059.29	255,000	348,000
Public Health and Welfare Services	11,600	11,578.80	7,800	12,100
Environmental Development Services	15,000	29,747.70	25,000	20,000
Economic Development Services	83,000	70,405.59	72,000	83,000
Recreation and Cultural Services	289,500	263,023.08	280,000	310,500
Fiscal Services	330,365	346,718.54	966,362	555,400
Transfers – Deferred Surplus – Page 9 -- Reserves – Page 5	30,000	304,879.03	30,000	30,000
Total Basic Expenditure	3,038,965	2,961,479.03	3,473,562	3,479,700
Allowance For Tax Assets – Page 8	3,619	3,619.00	(1,300)	
Total Expenditure	3,042,584	2,965,098.03	3,472,262	3,479,700
Net Operating Surplus (Deficit)	0	3,814.64	0	0

Departmental Use Only

Adopted by Resolution of Council
March 19, 2009


(Head of Council)


(Chief Administrative Officer)

BUDGETED EXPENDITURE
Town of Carman
For the Year 2009

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
GENERAL GOVERNMENT SERVICES					
1100	Legislative	57,275	56,025.00	57,900	57,900
1200	General Administrative				
1212	Chief Administrative Officer and Staff	161,000	157,954.70	192,000	170,000
1215	Office	55,000	57,783.88	59,000	60,000
1216	Legal	14,000	10,840.49	12,000	18,000
1217	Audit	5,500	5,040.00	6,500	6,000
1218	Assessment	39,000	38,813.00	40,500	40,000
1240	Taxation	3,000	3,382.30	3,500	3,500
1300	Other General Government				
1310	Elections	6,000	11,044.50	3,000	2,000
1320	Conventions	5,000	6,030.19	7,500	6,000
1330	Damage Claims and Liability Insurance	37,000	29,527.41	31,000	40,000
1340	Intergovernmental Relations				
1350	Grants	36,000	29,956.62	35,000	40,000
1360	Other General Government-Sundry	24,225	17,983.70	20,100	25,000
	Past-Service Pension Payments				
	Unallocated Employee Benefits	92,000	96,273.30	102,000	95,000
SUB-TOTAL GENERAL GOVERNMENT SERVICES		535,000	520,655.09	570,000	563,400
1991	Recoveries (deduct) - Utility	(50,000)	(50,000.00)	(50,000)	(50,000)
1992	- Capital				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		485,000	470,655.09	520,000	513,400
PROTECTIVE SERVICES					
2100	Police	290,000	305,102.26	315,000	300,000
2400	Fire	130,000	112,085.99	118,545	135,000
2500	Emergency Measures				
2510	Emergency Measures Organization				
2520	Flood Control				
2540	Ambulance Services				
2550	Other	16,000	3,243.97	10,000	20,000
2600	Other Protection				
2621	Building Inspection	18,000	14,268.39	20,000	20,000
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection	300	300.00	300	300
2631	Fire Inspections	-	925.00		
2640	Animal and Pest Control	4,500	4,201.89	5,000	5,000
2650	Other - Protective Services	5,200	3,664.30	3,555	6,000
TOTAL PROTECTIVE SERVICES - TO PAGE 1		464,000	443,791.80	472,400	486,300
TRANSPORTATION SERVICES					
Road Transport					
Administration					
32110	Road Commissioners' Fees and Mileage				
32200	Engineering				
Roads and Streets					
Unallocated Costs - Equipment Operators' Wages and Benefits					
32301		400,000	335,641.95	348,000	430,000
32302	- Equipment Fuel	48,000	62,881.03	64,000	52,000
32303	- Equipment Repairs and Maintenance	50,000	56,464.87	60,000	55,000
32304	- Equipment Insurance and Registration	20,000	16,840.24	18,000	25,000
32305	- Workshop and Yard Operations	44,000	42,552.55	45,000	50,000
32311	Road Maintenance - Labour				
32312	- Materials	140,000	122,795.86	170,000	200,000
32313	- Rentals				
Transportation Services Sub-Total Forward to Page 4		702,000	637,176.50	705,000	812,000

BUDGETED EXPENDITURE
Town of Carman
For the Year 2009

		Last Year Budgeted	Last Year Actual	This Year Budgeted	This Year Budgeted
Transportation Services Sub-Total Forward from Page 3		702,000	637,176.50	705,000	812,000
32321	Road Re-Construction - Labour				
32322	- Materials				
32323	- Rentals				
32324	- _____	175,000			175,000
32330	Sidewalks and Boulevards	40,000	35,307.75	26,000	25,000
32340	Ditches and Road Drainage	2,500	4,853.72	12,000	5,000
32360	Storm Sewers				
32360	Street Cleaning				
32371	Snow and Ice Removal - Labour	20,000	18,984.11	15,000	20,000
32372	- Materials				
32373	- Rentals				
32373	- _____				
32400	Bridges				
32500	Street Lighting	50,000	47,328.42	50,000	53,000
32800	Traffic Services	3,000	5,340.74	8,000	3,000
32700	Parking	1,500	1,533.13	1,500	3,000
32900	Other Road Transport				
	Other Transportation Services	24,500	22,095.74	27,500	25,000
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		1,018,500	772,620.11	845,000	1,121,000
ENVIRONMENTAL HEALTH SERVICES					
Garbage and Waste Collection					
4320	Garbage Collection	95,000	67,489.83	70,000	110,000
4330	Nuisance Grounds	190,300	157,310.93	160,000	210,000
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Recycling	26,700	23,258.53	25,000	28,000
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		312,000	248,059.29	255,000	348,000
PUBLIC HEALTH AND WELFARE SERVICES					
Public Health					
5110	Health Unit				
5160	Cemeteries	8,000	8,000.00	4,200	8,500
5186	Other				
Medical Care					
5220	Medical Officer				
	Other				
Hospital Care					
5370	Hospital Care				
	Other				
Social Welfare					
5410	Administration				
5420	Social Welfare Assistance				
5430	Social Welfare Services	3,600	3,578.80	3,600	3,600
	Other - Work projects				
TOTAL PUBLIC HEALTH & WELFARE SERVICES - TO PAGE 1		11,600	11,578.80	7,800	12,100
ENVIRONMENTAL DEVELOPMENT SERVICES					
6100	Planning and Zoning				
Community Development					
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	15,000	29,747.70	25,000	20,000
	Other				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1		15,000	29,747.70	25,000	20,000

BUDGETED EXPENDITURE

**Town of Carman
For the Year 2009**

ECONOMIC DEVELOPMENT SERVICES

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation	8,000	2,948.00	2,900	3,000
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Development	75,000	67,457.59	69,100	80,000
7410	Tourism				
7420	Public Receptions				
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TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		83,000	70,405.59	72,000	83,000

RECREATION AND CULTURAL SERVICES

8110	Recreation	152,000	145,584.08	180,000	160,000
8120	Community Centers and Halls	35,000	32,600.76	29,600	40,000
8130	Swimming Pools and Beaches				
8140	Golf Courses				
8150	Skating Rinks and Arenas	1,000	1,201.93	1,000	2,500
8180	Parks and Playgrounds	5,000	6,287.28	1,050	6,000
8190	Other Recreational Facilities	40,000	17,201.85	3,100	40,000
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8240	Museums	4,000	2,160.34	2,000	5,000
8250	Libraries	42,000	46,429.66	44,500	45,000
8280	Other Cultural Facilities	10,500	11,557.18	18,750	12,000
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TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1		289,500	263,023.08	280,000	310,500

FISCAL SERVICES

9111	L. U. D. of _____				
9112	L. U. D. of _____				
9113	L. U. D. of _____				
9114	L. U. D. of _____				
9320	Transfer to Capital - Page 13	150,500	168,712.36	477,880	250,000
9330	Transfer to Utility - Page 6	110,390	110,389.01	161,716	110,400
9410	Debenture Debt Charges - Page 11	44,475	44,472.66	142,026	165,000
9420	Other Long-term debt charges - Page 11				
9430	Tax discount and short-term loan interest				
9440	Other Debt Charges	25,000	23,144.51	25,000	30,000
	Other Fiscal Services				
	Gas tax project			159,740	
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TOTAL FISCAL SERVICES - TO PAGE 1		330,365	346,718.54	966,362	555,400

TRANSFERS

9900	General Reserve		195,000.00		
9910	Specific Reserves:				
9911	- Replacement Reserve	30,000	30,000.00	30,000	30,000
9912	- Capital Development				
9913	- Other Fire Reserve				
	Gas Tax Reserve		79,879.03		
	Storm Sewer				
	Sunnyside				
<hr/>					
TOTAL TRANSFERS - TO PAGE 1		30,000	304,879.03	30,000	30,000

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE
Town of Carman
For the Year 2009**

A REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES - Residential	380,000.00	406,916.62	420,000	425,000
- Commercial and Bulk	145,000.00	169,885.61	170,000	175,000
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES - Residential				
- Commercial				
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	525,000.00	576,802.23	590,000	600,000
330 Penalties	710.00	1,188.06	1,200	1,200
340 Hydrant Rentals	5,000.00	5,000.00	5,000	5,000
350 Installation Service	23,000.00	23,876.94	25,000	25,000
360 Connection Revenue - Net				
370 Grants	365,000.00	222,178.66	4,000	25,000
380 Other Revenue	5,000.00	1,709.00	2,000	1,500
390 Transfer from Revenue Fund - Page 5	110,390.00	110,389.01	161,716	166,469
396 Transfer from Reserves - Utility - Page 13	176,000.00	97,602.21	200,000	150,000
397 Transfer from Accumulated Surplus				
TOTAL REVENUE	1,210,100.00	1,038,746.13	988,916	974,169

EXPENDITURE

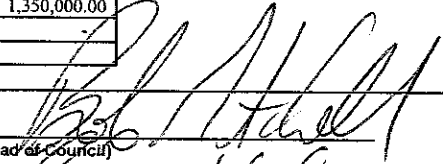
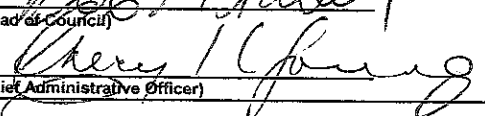
410 WATER SUPPLY				
411 Administration	68,600.00	62,088.01	63,000	65,000
412 Customer Billings and Collections				
413 Purification and Treatment	357,200.00	293,331.43	298,200	320,000
414 Water Purchases		125,857.08	128,000	130,000
415 Service of Supply				
416 Transmissions and Distribution	243,000.00	47,042.25	48,000	50,000
417 Other Water Supply Costs				
418 Connections - Net Loss	20,000.00	19,821.74	20,000	20,000
TOTAL	688,800.00	548,140.51	557,200	585,000
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration				
422 Sewage Collection System	14,000.00	11,270.22	12,000	12,000
423 Sewage Lift Station	16,000.00	14,973.94	15,000	16,000
424 Sewage Treatment and Disposal	5,910.00	7,398.36	8,000	10,000
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss				
TOTAL	35,910.00	33,642.52	35,000	37,700
430 TRANSFER TO CAPITAL - Page 13	340,000.00	308,974.73	200,000	150,000
440 TRANSFERS TO RESERVES				
441 S/W Replacement B/L	35,000.00	35,000.00	35,000	35,000
442 B/L				
TOTAL	35,000.00	35,000.00	35,000	35,000
450 DEBENTURE DEBT CHARGES - Page 12	110,390.00	110,389.91	161,716	166,469
460 OTHER LONG-TERM DEBT CHARGES - Page 12				
470 TRANSFERS				
471 Deferred Surplus re Deficit, 20___ - Page 9				
472 Deferred Surplus re By-Law Obligation				
473 Transfer to General Reserve - Utility				
TOTAL				
TOTAL EXPENDITURE	1,210,100.00	1,036,147.67	988,916	974,169
NET OPERATING SURPLUS (DEFICIT)	-	2,598.46	-	-

CALCULATION OF TAX LEVIES

	Assessments				Expenditures			M/R Frt	Revenues			
	Taxable	Otherwise Exempt	Grants	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Requisition Taxes:												
Foundation - Residential												
Foundation - Other	12,811,520		1,470,490	14,282,010	229,655		229,655	16.08	206,009	23,646		229,655
Special - Prairie Rose	58,144,030		2,582,650	60,726,680	1,189,786		1,189,786	19.11	1,111,132	49,354	29,300	1,189,786
Special												
Special												
Special												
Hospital District												
Total Requisition					1,419,441	-	1,419,441		1,317,141	73,000	29,300	1,419,441
Local Urban Districts:												
L.U.D.												
L.U.D.												
L.U.D.												
L.U.D.												
Debenture Debt Charges:												
Lagoon #99/1824	75,599,400		1,889,100	77,488,500	49,084	(266)	48,818	0.63	47,628	1,190		48,818
Sewer Forcemain #07/1905	75,599,400		1,889,100	77,488,500	58,240	(124)	58,116	0.75	56,699	1,417		58,116
Transfer Station #04/1875	75,599,400		1,889,100	77,488,500	44,473	(305)	44,168	0.57	43,091	1,077		44,168
Capital Purchases #08/1923	75,599,400		1,889,100	77,488,500	49,905	(312)	49,593	0.64	48,384	1,209		49,593
WTP Sludge Press #08/1922	75,599,400		1,889,100	77,488,500	54,392	(150)	54,242	0.70	52,920	1,322		54,242
Fire Dept. #09/1928	75,599,400		1,889,100	77,488,500	47,648	(380)	47,268	0.61	46,116	1,152		47,268
Special Services Levies:												
Waste Collection #07/1898					255,000		255,000		86,074	2,802	166,124	255,000
Deferred Surplus												
General												
Utility												
Reserve Funds												
General												
Machinery Replacement	62,559,720		2,582,650	65,142,370	30,000	(35)	29,965	0.46	28,777	1,188		29,965
Fire												
General Municipal:												
Rural Area												
At Large	62,559,720		2,582,650	65,142,370	1,656,299	272	1,656,571	25.43	1,590,894	65,677		1,656,571
Business Tax, Fees					2,375		2,375		2,375			2,375
Other Revenue and Transfers					1,226,146		1,226,146				1,226,146	1,226,146
Budgeted Deficit												
Total Municipal					3,473,562	(1,300)	3,472,262		2,002,958	77,034	1,392,270	3,472,262
Totals					4,893,003	(1,300)	4,891,703		3,320,099	150,034	1,421,570	4,891,703

FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Town of Carman

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2010	2011	2012	2013	2014	Total	Operating	Reserves	Debenture Sales	Other
Town Shop	200,000.00					200,000.00	200,000.00			
Truck					35,000.00	35,000.00		35,000.00		
Bucket Truck					75,000.00	75,000.00	75,000.00			
Compost Screen	50,000.00					50,000.00	50,000.00			
Sweeper		50,000.00				50,000.00		50,000.00		
Tractor			50,000.00			50,000.00		50,000.00		
Bob Cat				65,000.00		65,000.00		65,000.00		
Backhoe					50,000.00	50,000.00		50,000.00		
Utility Extensions	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	50,000.00		50,000.00		
Water Plant Upgrade			500,000.00	500,000.00		1,000,000.00		500,000.00	500,000.00	
Lagoon Expansion					650,000.00	650,000.00		650,000.00		
Manhole repairs	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	50,000.00	50,000.00			
Sewer/Water Line Upgrades	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	125,000.00	125,000.00			
Office: Furniture	1,000.00		1,000.00			2,000.00	2,000.00			
Computer		10,000.00				10,000.00	10,000.00			
Municipal Airport	35,000.00					35,000.00	35,000.00			
Industrial Park Expansion	300,000.00			300,000.00		600,000.00			600,000.00	
Hospital Road Improvement	325,000.00					325,000.00	325,000.00			
Lift Station	250,000.00					250,000.00			250,000.00	
	1,206,000.00	105,000.00	596,000.00	910,000.00	855,000.00	3,672,000.00	872,000.00	1,450,000.00	1,350,000.00	
SOURCE OF FUNDS-ANNUAL						TOTAL				
OPERATING	646,000.00	45,000.00	36,000.00	35,000.00	110,000.00	872,000.00				
RESERVES	45,000.00	60,000.00	60,000.00	575,000.00	710,000.00	1,450,000.00				
DEBENTURE SALES	550,000.00		500,000.00	300,000.00		1,350,000.00				
OTHER										

Departmental Use Only	<p>Adopted by Resolution of Council March 19, 2009</p> <p align="right">  (Head of Council) </p> <p align="right">  (Chief Administrative Officer) </p>
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